Cognitive–behavioural therapy (CBT) delivered in group format has attracted less research than CBT delivered on a one-to-one basis. Nevertheless, the evidence base supporting individual CBT is more extensive than the research regarding group CBT. This is likely to influence the choice of services that develop in the Improving Access to Psychological Therapies (IAPT) programme for the treatment of depression and anxiety disorders in primary care in England. This article outlines the different forms that group CBT takes, the way in which it may benefit people and the current evidence base supporting its use for anxiety and depression. It also outlines the advantages of group or individual CBT and describes those patients who appear to be best suited to a specific delivery.

How does group CBT work?

To varying degrees, Yalom's therapeutic factors are likely to be relevant to all models of group psychotherapy. Wherever you have the formation of a group you will have patterns of relating –

**Box 1 Therapeutic factors in group psychotherapy**

- Installation of hope
- Universality
- Imparting information
- Altruism
- Corrective recapitulation of the primary family group
- Development of socialising techniques
- Imitative behaviours
- Interpersonal learning
- Group cohesiveness
- Catharsis
- Existential factors

(Yalom 1995)
‘group processes’ – that will affect both the group as a whole and the extent to which group members benefit from attendance (Burlingame 2004). Some of Yalom’s factors – such as the corrective recapitulation of the primary family group – might be seen as less relevant to CBT groups. However, researchers have translated aspects of the concept into CBT principles – so that the group might be seen to modify maladaptive relational patterns through observing others and trying out new styles of interacting (Bieling 2006).

White & Freeman describe the two important elements that need to be present for an effective CBT group as the group’s cohesiveness and task focus. They define cohesiveness as ‘the degree of personal interest of the members for each other’ (White 2000: p. xiii). All CBT groups should be task-focused, in that there should be defined goals to be achieved. Other mechanisms that probably play a part in effecting change in group CBT are listed below: as can be seen, many incorporate concepts inherent in Yalom’s therapeutic factors. For a more detailed consideration of the potential mechanisms of change in CBT groups, I recommend Bieling et al (2006).

Cognitive restructuring through behavioural experiments
The group provides ready circumstances for behavioural experiments challenging automatic thoughts and their underlying core beliefs and assumptions. For example, the prediction ‘If I say something with a strong accent or use a wrong word then people will look down on me and laugh’ can be tested in the group. Beliefs can be gently challenged not only by the therapist but also by the other group members, who are to a degree acting as co-therapists (Heimberg 1993).

Normalising through identification with others
When group members observe that other members have similar experiences, worries and emotional responses it illustrates for them that they are not unique in thinking and behaving as they do. This can be a powerful normalising experience which helps to reduce associated stigma and shame (akin to Yalom’s universality: Box 1). The mechanism by which this occurs is the disproving of beliefs such as ‘I’m alone’ and ‘I’m defective and different from others’. The normalisation process can therefore be seen as another method of cognitive restructuring.

Collaborative therapeutic relationships
Individuals sometimes take comments made by one group member to another more seriously than those made by the therapist. This is probably because the other group members are viewed as more impartial than the therapist. The relationships within the group (therapist to group member and between the group members) must be as collaborative and as non-threatening as possible, so that questioning and suggestions are not perceived as attacking and undermining (White 2000). ‘In-vivo’ exposure
Exposure to a feared stimulus is often helped by having a group of people to hand. Social phobia, for example, is a natural candidate for group CBT. Feared situations such as public speaking can be recreated within the group setting to allow individuals to habituate to their fears. Note how this links in with cognitive restructuring through the testing out of beliefs mentioned earlier.

Positive reinforcement and vicarious learning in a safe environment
Observation of others undertaking a task during a session can make it more likely that other group members will attempt it (Lewinsohn 1999). They learn from others that carrying out a task or changing a viewpoint can have positive outcomes (vicarious learning). Furthermore, the general support and encouragement of the other group members, which is a product of group cohesion (White 2000), further encourage participants to engage in tasks that they may otherwise have avoided. Positive outcomes are likely to be reinforced by praise from the therapist and other group members (positive reinforcement) after completing tasks both during sessions and between sessions as homework (Lewinsohn 1999; Morrison 2001).

The experience of mastery
Teaching problem-solving skills will be a part of most CBT groups. Many people find applying problem-solving to other people’s problems easier than applying it to their own (Hollon 1979). By providing an environment in which group members can safely suggest solutions for other group members, individuals practise the skills inherent in problem-solving and gain a sense of mastery (White 2000). The aim is to generalise these skills by encouraging individuals to apply them to their own problems.

How can group CBT be delivered?
From small-group therapy to psychoeducation
Practitioners of CBT have devised group protocols that deliver cognitive–behavioural principles in innovative and diverse formats. One way of classifying the range of group formats is on a
this style allows group members to interact in such a way that they serve as *de facto* therapists to each other (Heimberg 1993). Homework tasks are an integral and essential component of CBT, so that the principles addressed during sessions can be generalised outside them. The therapist should review the outcomes of the homework, although the extent to which this can happen for all group members is questionable in very large psychoeducational groups.

It is clear that the experience of attending an ‘intimate’ small CBT group of five will be very different from that of attending a large psychoeducational didactic group with little interaction between group members. This has implications in terms of the active ingredients of the particular form of CBT delivered. It can be hypothesised that some of the factors outlined in the previous section will be particularly important in small groups – such as the ability to use other group members as co-therapists. Other factors, such as the normalising effect of having the same problem as so many other people who make up the group, may be more active in larger psychoeducational groups (Kellett 2007b). However, this remains to be proven.

**Who can benefit from group CBT?**

In addition to whether there is an evidence base supporting the use of group CBT for a particular condition or problem, other patient factors need to be considered. Box 2 summarises factors that are believed to influence therapeutic success in individual CBT (Moorey 1996). The presence of any of these variables need not preclude CBT: a patient may have multiple Axis I diagnoses or significant Axis II problems and still gain great benefit from CBT. It is simply that these factors need to be taken into account.

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### Table: Continuum of CBT group delivery

<table>
<thead>
<tr>
<th>Small-group format</th>
<th>Large-group psychoeducational format</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Smaller groups – suggestions for the ideal patient-to-therapist ratio vary, but groups are usually fewer than 12 members</td>
<td>1 May be delivered to very large groups – in theory, when the delivery is didactic, group size depends only on size of the venue</td>
</tr>
<tr>
<td>2 Interaction between group members is a key part of the intervention</td>
<td>2 Owing to the size of the group, interactions between group members are likely to be limited</td>
</tr>
<tr>
<td>3 Psychoeducation will always be part of the group content – but is less likely to be delivered in didactic format</td>
<td>3 Psychoeducation is likely to be the major element and, because of the size of the group, delivered in more didactic style</td>
</tr>
<tr>
<td>4 More likely to deliver therapy that can to an extent be tailored to aspects of the group members’ aims and formulations</td>
<td>4 The content is more likely to be pre-set and less tailored to individual group members’ own aims and formulations</td>
</tr>
<tr>
<td>5 More emphasis on using the other group members as a ‘resource’ for carrying out live, in-session cognitive and behavioural interventions</td>
<td>5 In-session cognitive and behavioural tasks using other group members are likely to be limited</td>
</tr>
</tbody>
</table>

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Advantages of having co-therapists

There are advantages to having more than one therapist in group CBT sessions. A second therapist has the flexibility to leave the room with a distressed patient or to note changes in a patient’s mental state that may not be apparent to a therapist working alone. This monitoring can be more easily carried out when the group is smaller.

Although it is harder to tailor the content of group therapy sessions to meet the needs of individual members’ formulations it is not impossible, particularly in smaller groups. However, group therapy may not be able to follow an individual’s formulation completely (as each patient’s formulation is different) as would be the case in individualised therapy (Morrison 2001).

The influence of group size on therapy

Most group CBT will attempt to incorporate the key characteristics of individually delivered CBT. The therapist aims to promote a group culture that encourages gentle challenging and questioning of preconceptions. In smaller groups

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continuum from ‘small groups’ through to ‘large-group psychoeducation’ (Morrison 2001). The characteristics of the ‘therapy’ delivered at these two extremes are outlined in Fig. 1. In reality, most groups will have elements from both ends of the continuum.

The psychoeducational format has been defined as ‘high volume’ and ‘low contact’; large numbers of attendees can be ‘treated’ at one sitting, although the interaction between the attendees is minimal. Sessions are delivered in a more traditional didactic teaching style (Cuijpers 2005). Examples include the stress control programme developed to treat large numbers of people with anxiety in primary care (White 2004; Kellett 2007a) and all-day workshops for stress and self-confidence (Main 2005; Brown 2008). The large-scale stress workshops of Brown and colleagues contained 20–25 participants.

When you consider that these workshops allowed self-referral and were offered during the weekend in a leisure centre, then the potential to offer services with reduced stigmatisation can be appreciated.

Of particular interest is the fact that over 70% of attendees who referred themselves fulfilled criteria for an ICD–10 diagnosable disorder. Many of these attendees’ mental health problems were not known to their general practitioners (Brown 2005). As the lowered anxiety ratings achieved in the workshops were maintained at 2-year follow-up (Brown 2008), the potential of such interventions to deliver significant public mental health improvements can be appreciated (Brown 2005).

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![Fig 1](image-url) Continuum of CBT group delivery.
Is group CBT effective?

There is a substantially larger body of evidence supporting the use of individually delivered CBT compared with the evidence supporting CBT in groups. However, some clinicians have erroneously taken the evidence supporting the former as implicitly supporting the latter. This ignores the likelihood that the format of the therapy, in addition to the underlying model, affects its effectiveness. From the summary of the current evidence base relating to depression and anxiety disorders outlined below, it can be seen that we cannot unequivocally conclude that group and individual
CBT interventions have equivalent outcomes. Tucker & Oei have analysed the evidence base for group and individual CBT to calculate which is the most cost-effective (Tucker 2007). They tentatively deduce that group CBT is more cost-effective for depression, but less cost-effective for anxiety and social phobia. They point out that the available evidence has significant methodological shortcomings (including whether the efficacy trials can be generalised into naturalistic settings) and conclude that ‘it cannot be summarily or definitively stated that group CBT is a cost-effective treatment’.

**Depression**

The recently updated NICE guidelines on depression (National Collaborating Centre for Mental Health 2009a) state that there is a place within the stepped care model of treatment for group CBT based on the ‘Coping with Depression’ approach (Lewinsohn 1989; Kuehner 2005). This approach, which uses the concepts of traditional CBT, has a strong psychoeducational element and consists of twelve 2-hour sessions over 8 weeks (sessions are twice weekly for the first 4 weeks). The guidelines comment that this traditional CBT group approach has a medium effect size for mild depression. However, because they find that group CBT is less cost-effective than low-intensity approaches (such as bibliotherapy and computerised CBT) they recommend that the latter be the first-line treatment in the majority of cases. Interestingly, because of this evidence supporting the use of low-intensity interventions and traditional group CBT for milder depression, the guidelines have now removed the previous recommendation for counselling as a first-line treatment for mild to moderate depression. Specifically, the guidelines recommend that group CBT should be considered: ‘for people with persistent subthreshold depressive symptoms or mild to moderate depression who decline low-intensity psychosocial interventions’ (p. 250).

In addition to traditional CBT groups, the updated NICE depression guidelines also continue to recommend mindfulness-based cognitive therapy, which is generally provided in group format (Segal 2002). Groups meet for eight weekly 2-hour sessions with four follow-up sessions in the following year. Mindfulness has developed from Buddhist principles of meditation and has a specific remit in this context of reducing the relapse rate rather than treatment of depression during an episode (Teasdale 2000). Consequently, it is a treatment for recurrent depressive disorder and the guidelines recommend it for people who have had at least three episodes of depression.

The NICE guidelines for depression in adults with a chronic physical health problem (National Collaborating Centre for Mental Health 2009b) appear to recommend group CBT for a greater range of presentations than is the case for the generic depression guidelines (National Collaborating Centre for Mental Health 2009a). Also, in contrast to the OCD guidelines (National Collaborating Centre for Mental Health 2006) they define group CBT as a ‘high-intensity’ psychological intervention. They recommend group-based CBT as an initial option for moderate depression associated with a chronic physical health problem and for people with milder presentations who have not responded adequately to ‘low-intensity’ interventions such as peer support groups or computerised CBT.

**Generalised anxiety disorder**

When considering anxiety it is worth noting again that individual studies have shown evidence of efficacy for group CBT, including that offered in the larger psychoeducational groups (e.g. White 1992, 1998; Main 2005). A meta-analysis focusing on the psychological treatment of generalised anxiety disorder described group CBT as delivering ‘moderate outcomes’ with recovery rates of about one-third – less efficacious than individually delivered CBT, which had recovery rates of just over half (Fisher 1999). The NICE guidelines on anxiety (National Collaborating Centre for Mental Health 2007) recommend that large-group CBT should be considered as a treatment for generalised anxiety disorder. However, it labels this group CBT a ‘self-help’ intervention, with less evidence of longer duration of effect than either selective serotonin reuptake inhibitors or individually delivered CBT. They also advocate the potential use of support groups (including by teleconference) that may be based on CBT principles.

**Panic disorder**

Individual studies have looked at specific CBT groups for panic disorder – with positive results (Cromarty 2004; Sharp 2004; Heldt 2006; Galassi 2007). A comparison of individual and group CBT for panic and agoraphobia in primary care reported a benefit with group CBT, but it did not appear to be as efficacious as individual CBT (Sharp 2004). Of more concern was that, given a choice, 95% of patients chose individual CBT over group work. The NICE guidelines on anxiety disorders do advocate the use of support groups, which may be based on CBT principles, for panic disorder (National Collaborating Centre for Mental Health 2007). However, the guidelines do not mention large-group CBT for panic as they do for generalised anxiety disorder.
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Whitfield

Advantages of delivering CBT in groups

- Groups can treat more people at a time
- There is the opportunity to learn from the experiences and homework tasks of the other group members – so-called vicarious learning (Lewinsohn 1999)
- Groups can be less stigmatising for some – and the stigma that there can be reduced by the ‘normalisation effect’ of meeting others with the same problem(s) (Yalom, 1995)
- CBT groups incorporate a ready ‘audience’ which can be utilised for exposure and behavioural experiments
- The views of other group members often carry more weight or are viewed as more ‘neutral’ than the views of the therapist(s) – useful for cognitive challenging (Hollon 1979)
- Can be useful for people who struggle with a one-to-one professional relationship (such as those likely to form a regressive and very dependent relationship)
- Some people feel uncomfortable with a one-to-one professional relationship in therapy and so may prefer group work

Obsessive–compulsive disorder

The NICE full guidelines on obsessive–compulsive disorder (OCD) describe group CBT as ‘a lower intensity treatment if the number of therapist hours per patient is below that of an equivalent course of individual CBT’ (National Collaborating Centre for Mental Health, 2006; p. 98). They define the therapy in terms of the group time divided by the number of attendees, which suggests that NICE believes there to be no added advantage from interaction between group members. The guidelines include the trial of Cordioli and colleagues (2003), which showed benefit for group CBT over waiting-list controls in the treatment of OCD, in addition to observed improvements in quality of life.

Since the guidelines define group CBT as a ‘low-intensity CBT treatment’ they recommend it within a stepped care model for OCD with milder impairment. This is in contrast to individually delivered CBT (a ‘high-intensity’ treatment), which they recommend should be used for more severe OCD presentations.

Papers published since the NICE guidelines have also shown conflicting results. Anderson & Rees (2007) compared group and individual CBT for OCD. They had identical treatment protocols for each therapy format. At the end of treatment the group that had received individual CBT showed most improvement although the disparity between the two treatment formats had disappeared at follow-up. Fineberg and colleagues (2005) found no difference in outcome between group CBT and relaxation therapy for OCD. A recent systematic review and meta-analysis concluded that, although there is now more robust evidence supporting the use of CBT in group format as an effective treatment for OCD, more studies are still needed to compare the relative effectiveness of CBT delivered in groups and on an individual basis (Jónsson 2009).

Social phobia

Social phobia is a natural candidate for group CBT. Not only is there the opportunity to learn from each other but the group format allows the delivery of social exposure and behavioural experiments (such as having to deliver a talk in front of the group). Although some trials have shown good outcomes (e.g. Heimberg 1993; Chen 2007), sometimes equivalent to individually delivered CBT, this has not always been the case (e.g. Stangier 2003). The latter study found that both group and individual CBT effectively treated social phobia, but that the individual format was superior.

Post-traumatic stress disorder

A Cochrane systematic review of psychological approaches used to treat post-traumatic stress disorder (PTSD) concluded that there is now a reasonable evidence base supporting the efficacy of individually delivered trauma-focused CBT (Bisson 2007). In comparison, the weight of research investigating trauma-focused CBT delivered in group format is very small. Nevertheless, group trauma-focused CBT was more efficacious in the evidence available (one study of a small sample) than the equivalent waiting list/usual care interventions in reducing symptoms of PTSD.

Many PTSD groups comprise patients who have had similar trauma experiences. People who perceive themselves to be survivors, whether of a natural disaster or war, may find it easier to relate to and empathise with others who have endured similar circumstances. They are also likely to need to cover similar topic areas during therapy. I have found this to be the case in a CBT group that I led for survivors of the Bali bombings.

The NICE guidelines on the treatment of PTSD do not include group CBT in their clinical practice recommendations (National Collaborating Centre for Mental Health 2005).

Conclusions

There appear to be clinical advantages and disadvantages to delivering CBT in group format (Boxes 4 and 5). Some patients appear to benefit most from individualised approaches, whereas others appear to do very well in group CBT. The potential of attracting individuals who do not want the stigma of using formal psychiatric services but who are willing to attend a psychoeducational large group in a community setting such as a leisure centre has real public mental health implications (Brown 2005). Thus, there is a case for offering a choice of CBT delivery where this can be practically accommodated. There may also be a particular role for group CBT for people who have a very
specific problem in common – such as postnatal depression (Milgrom 2005) – or for the treatment of depression associated with chronic physical ill health (National Collaborating Centre for Mental Health 2009b). It is worth noting, however, that it is not clear which conditions, and equally which personal characteristics, indicate whether a group or individual approach is likely to be most helpful for a given individual. Questions remain, not only about the relative effectiveness of group CBT compared with individual therapy (Tucker 2007), but also about their relative acceptability for patients and drop-out rates (Heimberg 1993; Sharp 2004; Semple 2006).

It has been noted that there is no clear evidence yet for the use of group CBT with people from different cultures (Oei 2008). One critical issue pointed out by Oei & Dingle is that there is currently no coherent theory for group CBT that encapsulates both the content of the CBT model and the interpersonal processes that are occurring in the group. This may go far in explaining why the outcome research is at times conflicting – perhaps it is measuring different processes in different populations. When the theory is clearer we may be able to firmly determine the role of group CBT.

Currently, the NICE guidelines for depression, anxiety disorders (panic disorder and generalised anxiety disorder) and OCD all advocate the use of CBT delivered in groups but only under certain circumstances and within a stepped care framework. For example, they recommend group-delivered traditional CBT only for milder presentations of depression in those who decline low-intensity psychosocial interventions (National Collaborating Centre for Mental Health 2009a). All of these guidelines state or infer that group CBT is either less efficacious than individually delivered CBT or that the evidence base supporting its use is less well developed. Yet the potential of CBT delivered in group format remains – that it may afford the opportunity for patients to learn from each other and for more patients to be treated together with greater efficiency.

Innovative ways of delivering CBT in groups have been developed, as outlined in this article (e.g. the large-group format), but other potential methods are only just being explored. One such is the novel use of intensive CBT groups in the NHS Trust. Patients can elect to be treated over a shorter time frame – perhaps over 4 weeks, but more intensively, with three or four sessions a week rather than the traditional one session weekly. These groups are based on similar intensive CBT developments in individual therapy (Abramowitz 2003; Storch 2008). Initial results from our department show that this approach provides reasonable outcomes. The intensive format is very popular with many patients for a variety of reasons – most commonly because leave from work and arrangement of childcare is often easier to organise as a block over a short period of time rather than for a few hours a week over a longer period. This is an example of how creative service development can produce potential benefits and choice.

In England, the interventions provided by IAPT services (Department of Health 2008) will be dependent on the relevant NICE recommendations. It is clear that group CBT has a role within these services and despite the often tight stipulations provided by NICE, such a large development of psychological therapy services affords us with the opportunity to further innovate and measure the effectiveness and acceptability of differing approaches, including CBT in group format.

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Journal of Consultation and Counseling

British Journal of Psychiatry


The Theory and Practice of Group Psychotherapy (4th ed)
MCQs
Select the single best option for each question stem

1 In group CBT, a cohesive group:
  a is not believed to predict a better outcome
  b refers to how much the CBT model is relevant
to the patients’ problems
  c is likely to be most cohesive at the beginning
doctor
  d helps the group focus on the work to be
achieved
  e is not (by definition) influenced by the therapist.

2 CBT in group format:
  a is particularly useful in the treatment of
psychotic depression
  b has been shown to be a more effective
treatment of OCD than has individual CBT
  c is recommended within a stepped care model
by the updated (2009) NICE guidelines on
depression
  d is known to be better used by men than by
women
  e almost certainly leads to better outcomes
compared with individual CBT in the treatment
of social phobia.

3 Patients who are likely to be potential
candidates for group CBT rather than one-to-one CBT include:
  a those who have not responded to group CBT in
the past
  b those with very severe OCD
  c those noted to be extremely competitive with
their peers
  d those with mild depression
  e those who express a preference for individual
therapy.

4 Large-group CBT approaches:
  a usually do not have a psychoeducational
emphasis
  b characteristically use individualised
formulations to dictate all of the content of the
intervention
  c are used as a treatment for anxiety problems
d cannot be used by patients concurrently
receiving other treatments or therapies
  e are particularly useful for treating large
numbers of people with PTSD in leisure
centres.

5 In England, the Improving Access to
Psychological Therapies programme:
  a aims to increase access to both talking
therapies and antidepressant medication
  b involves the development mainly of secondary
care services
  c involves both ‘low’ and ‘high’ intensity
treatments
  d will focus on bipolar disorder and schizophrenia
  e is unlikely to lead to the provision of group CBT.